

INVESTOR BRIEFING

Third Quarter 2022

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SAFE HARBOR STATEMENT

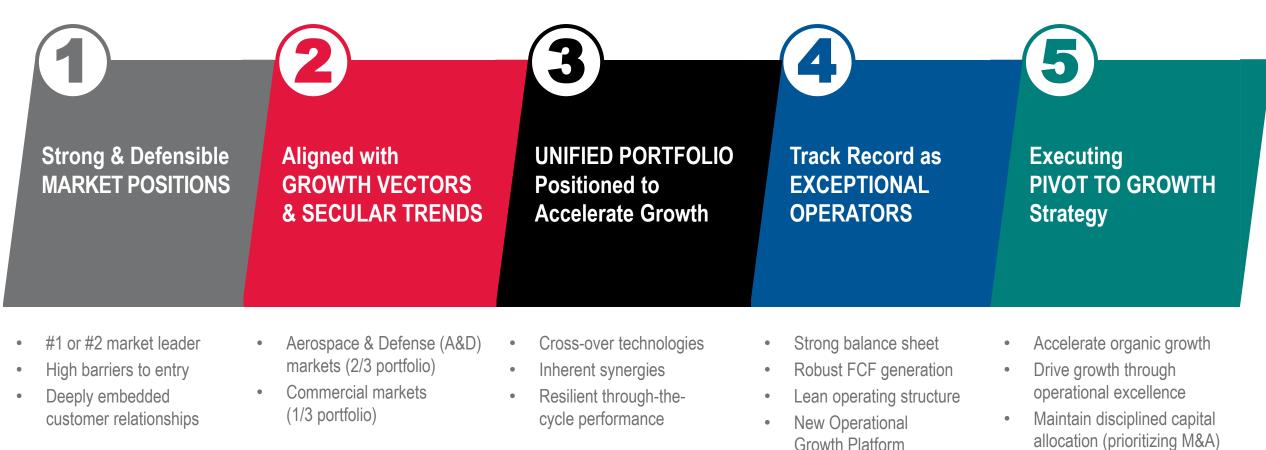
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This presentation also includes certain non-GAAP financial measures with reconciliations to GAAP financial measures being made available in the earnings release and this presentation that are posted to our website and furnished with the SEC. We undertake no duty to update this information. More information about potential factors that could affect our business and financial results is included in our filings with the Securities and Exchange Commission, including our Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q, including, among other sections, under the captions, "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations," which is on file with the SEC and available at the SEC's website at www.sec.gov.



THE CURTISS-WRIGHT INVESTMENT STORY

Leveraging the Power of One Curtiss-Wright to Enhance Shareholder Value



REINVESTING IN THE BUSINESS TO FUEL INNOVATION, PURSUING VALUE-CREATING M&A & DRIVING MARGIN EXPANSION



CURTISS-WRIGHT AT A GLANCE



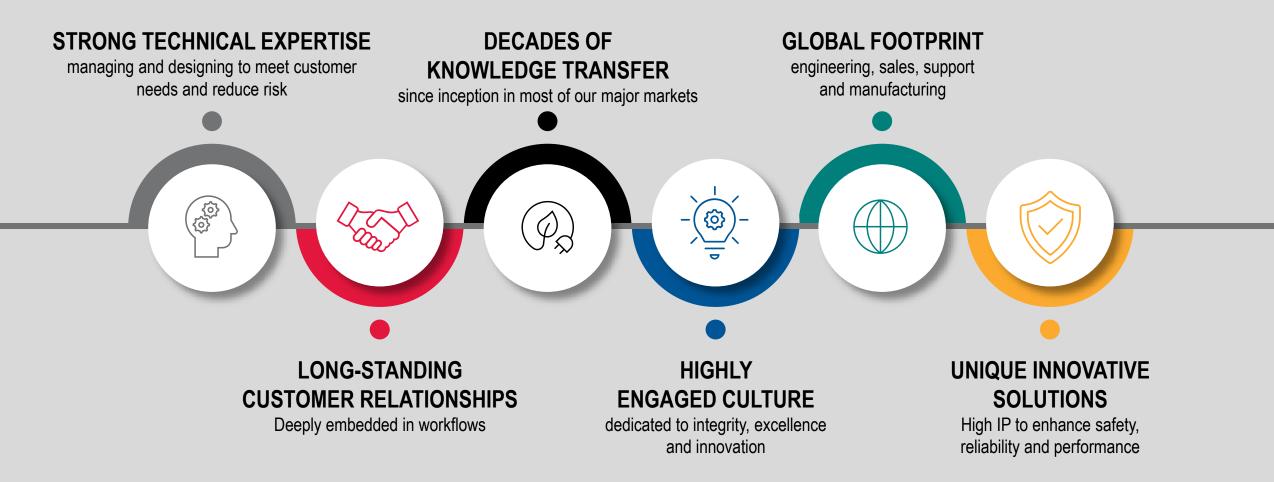
Note: FY 2022 guidance includes partial year sales contribution from SAA acquisition.

OUR AMBITION

To better the world by enabling strong national defenses, energy independence, and sustainable commercial applications through our highly engineered, mission critical solutions.



CORE CAPABILITIES DRIVE SUSTAINABLE COMPETITIVE ADVANTAGES



MARKET LEADER WITH #1 OR #2 REVENUE SHARE ACROSS THE MAJORITY OF OUR CRITICAL NICHE MARKETS



PROACTIVELY TARGETING HIGHEST GROWTH VECTORS IN ATTRACTIVE END MARKETS

~\$2.6B			Secular Trends Playing to our Strengths:		
			Elevated threat environment from U.S. adversaries		
Naval Defense	28%	660/	driving urgency for global defense spending and strong global shipbuilding base; "Return to Major Power Competition"		
		66%	Advancement of high-tech battlefield		
Aero Defense	19%	A&D	driving increased demand for more sophisticated technologies		
Ground Defense	8%	Markets			
Commercial Aero	11%			Move to electrification	
Power & Process	18%	34%	across a broad range of air, land and sea platforms		
General Industrial	16%	Commercial Markets	Drive to carbon-free energy & energy independence promotes need for nuclear innovation and safety and advanced products to enhance nuclear plant efficiency and reliability		
00001			products to enhance hadrear plant enciency and reliability		

2022E Sales by End Market

Investor Presentation 2022 7

DEFENSE MARKETS PROVEN ABILITY TO LEVERAGE GROWTH IN GLOBAL DEFENSE SPENDING

STRONG & DEFENSIBLE MARKET POSITION

LT Visibility Across Key Platforms

Ford-class Aircraft Carrier, Columbia-class & Virginia-class Submarines, F-35 Fighter Jet

Defense Electronics Well-insulated

325 Platforms, >3,000 Programs Past 10 Years

Numerous Sole Source Positions and Strong IP Content Across Portfolio

ALIGNED WITH LEADING GROWTH DRIVERS

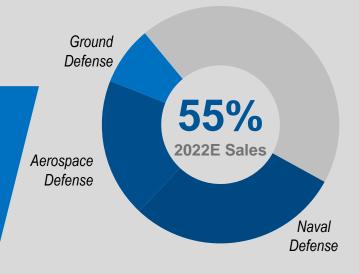
DoD Priorities

Naval Shipbuilding (Columbia Platform is #1 priority), C5ISR, Army Modernization

Technological Trends

Modular Open Systems Approach (MOSA), Cyber, Security, Net-centric Connected Battlefield, Hypersonics, Electrification of Army Vehicles

Increased NATO / FMS Spending







COMMERCIAL AEROSPACE MARKET OPPORTUNITIES FOR GROWTH BEYOND STRONG OEM FOUNDATION

BROAD & RELEVANT PRODUCT PORTFOLIO

Strong Presence on Majority of Commercial Aircraft Programs 80% OEM / 20% Aftermarket

Portfolio of Highly Relevant Solutions

Actuation, High Temp and High Accuracy Sensors, Surface Treatment Services, Avionics

ALIGNED WITH LEADING GROWTH DRIVERS

- Acceleration in Narrowbody Production through 2025
- Emerging Platforms All-Electric Aircraft Advanced Air Mobility
- Technological Trends
 Electrification
 Green Initiatives / Emissions
 Reduction
 Fuel Efficiency





POWER & PROCESS MARKET RENEWING THE CORE & ALIGNING TO NEXT-GEN TECHNOLOGIES

STRONG & RELEVANT PRODUCT PORTFOLIO

Enhancing Power Plant Efficiency And Reliability

Long-standing Aftermarket Presence

Critical Supplier to the World's Safest Nuclear Reactor

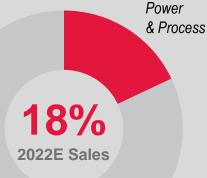
Reactor Coolant Pumps (RCPs) on Gen III+ Westinghouse AP1000

Supporting Next-Gen Solutions

Small Modular Reactors (SMRs), Advanced Reactors (ARs), Cryogenic Safety Relief Valves

ALIGNED WITH LEADING GROWTH DRIVERS

- Renewed Interest in Commercial Nuclear Power Increasing Focus on Reducing Carbon Emissions and Energy Independence
- Sustainment of Global Nuclear Operating Reactor Fleet
- Global Growth in Gen III+ & Gen IV Projects
- Subsea Oil & Gas Solutions
- Cross-market Demand for Critical Valve Technologies







GENERAL INDUSTRIAL MARKET TECHNOLOGIES THAT ADVANCE CUSTOMER EFFICIENCY, SAFETY AND REDUCED EMISSIONS

WELL-ESTABLISHED MARKET POSITIONS

Broad Portfolio Of Highlyengineered Products & Services

Promoting Efficiency, Safety, Reduced Emissions & Longevity

Trusted Supplier

Long & Well-Established Customer Relations; "Own the Cab"

ALIGNED WITH LEADING GROWTH DRIVERS

- Advancing Green Technologies Push for Zero / Low-emission Vehicles Improving Engine Efficiency Electrification
- Electronification of Vehicle Platforms Human Machine Interface (HMI) Internet of Things (IoT)

Industrial Automation & Robotics

16% 2022E Sales

General

Industrial

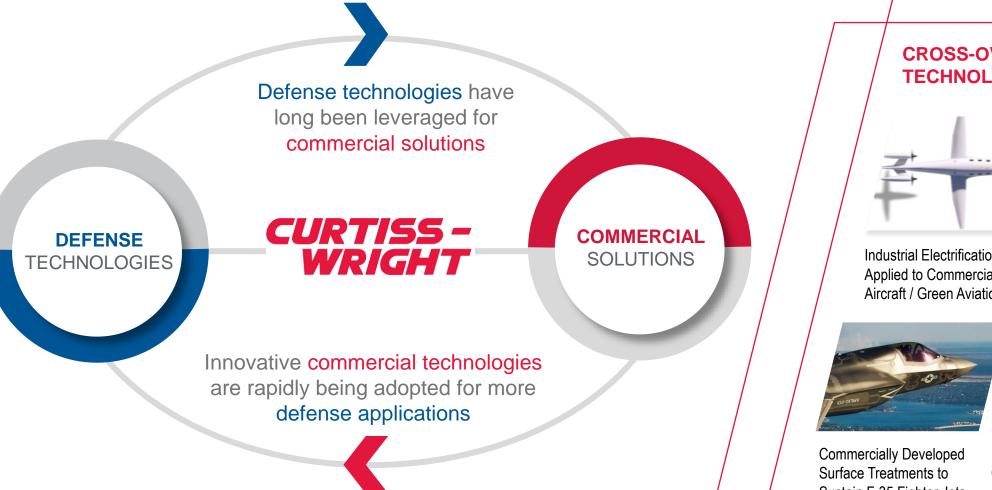






THE POWER OF ONE CURTISS-WRIGHT:

Positioned to Leverage Cross-Over Technologies to Accelerate Growth Across the Portfolio



CROSS-OVER TECHNOLOGY EXAMPLES





Industrial Electrification Applied to Commercial Aircraft / Green Aviation Flight Data & Cockpit Voice Recorders for Defense Applications Used for **Commercial Jets**



Sustain F-35 Fighter Jets

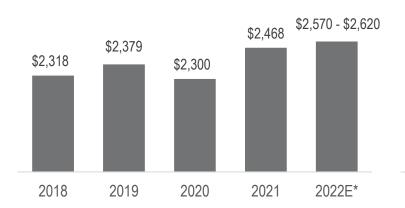


Industrial and Defense Collaboration on Military Ground Vehicle Electrification

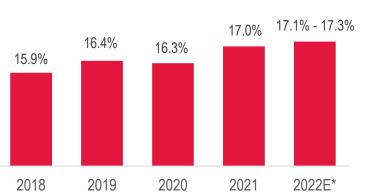


STRONG FOUNDATION OF FINANCIAL & OPERATIONAL EXCELLENCE

ADJ. NET SALES (\$M)



ADJ. OPERATING MARGIN



ADJ. FREE CASH FLOW (\$M)

ADJ. DILUTED EPS



2022 GUIDANCE HIGHLIGHTS

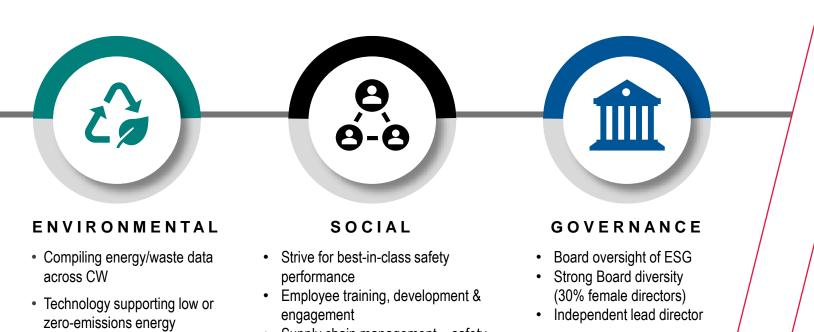
- 4% 6% Sales growth (weighted to H2)
 - Driven by increases in A&D and Commercial markets
- Continued Operating Margin expansion
 - Expect 10 30 bps increase to 17.1% - 17.3%
 - Including continued incremental R&D investments
- 10% 13% EPS growth driven by improved profitability and benefit of share repurchase
- Solid FCF generation
 - Targeting 10th consecutive year
 >100% FCF conversion

2019-2022E Adjusted financials per Company 8-K filings; 2018 P&L excludes Boeing build-to-print business and Phonix divestiture; Refer to Non-GAAP Financials Results disclaimer for definition of Adjusted Financials

Note: FY 2022 guidance includes partial year sales contribution from SAA acquisition

COMMITTED TO ADVANCING OUR ESG EFFORTS

to drive value for our team members, customers, shareholders and communities we serve



- sources
- Supply chain management safety, human rights and product quality
- Corporate philanthropy & giving

- **OUR PROGRESS:**
- Long track record of strong governance and safety metrics
- MSCI ESG rating of "A"
- Board / executive oversight
- Created cross-functional ESG council
- Launched Sustainability website
- Company-wide EHS management system

OUR FUTURE COMMITMENTS:

- Disclose 3-year energy data by end of 2023
- Establish long term ESG milestones and goals
- Continued transparency with our progress

PORTFOLIO SUPPORTS GREEN TECHNOLOGIES, ENERGY INDEPENDENCE & NATIONAL SECURITY



PIVOT TO GROWTH STRATEGY FOR LONG-TERM PROFITABLE GROWTH

Accelerate Organic Growth Through Innovation and Collaboration 2

Drive Growth Through Continued Operational Excellence Maintain Disciplined Capital Allocation Utilize M&A as a Strategic Accelerator

3

Maximizing Revenue And Operating Income Growth For Our Shareholders



ON TRACK TO ACHIEVE 3-YEAR FINANCIAL TARGETS (2021-2023)





STRATEGY #1: ACCELERATING ORGANIC GROWTH THROUGH INNOVATION AND COLLABORATION

Multiple Growth Levers



LEVERAGING INNOVATION OPERATING SYSTEM to drive visibility of ideas & new solutions across CW



MAXIMIZING R&D AND IP COLLABORATION to expand our capabilities



TARGETING NEW AND ADJACENT MARKETS

that play to our strengths and provide attractive growth opportunities

LEVERAGING CROSS-OVER TECHNOLOGIES that build upon the strength of combined CW portfolio



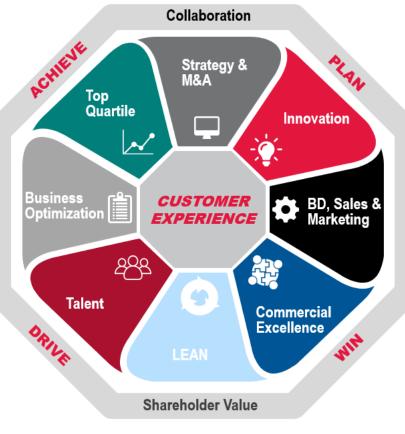
REALIGNING INCENTIVES to enhance growth focus

Well-positioned for LONG-TERM GROWTH ACROSS THE PORTFOLIO

Building on Established Positions in Critical Technologies & Ensuring Technology Leadership



STRATEGY #2 OPERATIONAL GROWTH PLATFORM ACCELERATES PIVOT TO GROWTH



OUR OPERATIONAL GROWTH PLATFORM (OGP)

BENEFITS

- Reinvigorated innovation and collaboration
- New opportunities in commercial excellence and strategic pricing
- Improved business development, sales and engineering collaboration
- Greater customer satisfaction and retention

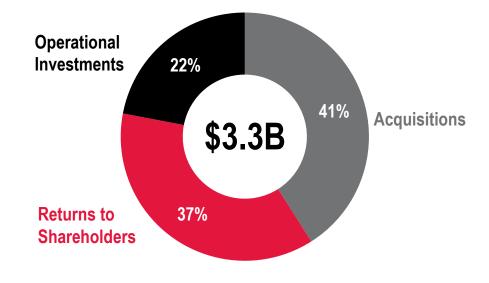
Driving savings to cover acquisition integration, invest in R&D or result in margin expansion



STRATEGY #3 DISCIPLINED CAPITAL ALLOCATION STRATEGY

Use of Cash\$1.4B2016 - 2022EAcquisitions.7 Deals • 6 A&D • 1 Commercial

\$1.2B Returns to Shareholders • \$1.0B Buybacks • \$195M Dividends Avg: \$150M+/yr Avg: \$28M/yr \$0.7B
Operational Investments
• CapEx • Pension funding •
Debt repayment



Future Priorities

- M&A remains the top priority (SAA acquisition closed Jun'22)*
- Seeking operational investments with the highest returns
- Maintain consistent return to shareholders
 - **2021 Repo \$350M RECORD** (up from \$200M in 2020)
 - 2022 Dividend \$29M (increases in-line with LT sales growth)
 - o 2022 Repo \$50M Min

ENABLED BY STRONG AND FLEXIBLE BALANCE SHEET AND CONSISTENT FREE CASH FLOW GENERATION



STRATEGY #3 APPLYING OUR STRATEGIC AND FOCUSED APPROACH TO M&A

STRATEGIC FILTERS

Unique, High-Value IP Market, Customer, Product Alignment **Operations and Supply Chain Alignment** Clear Synergies, Leverages CW's Operational Excellence High Barriers to Entry Aligns to Financial Targets

FINANCIAL FILTERS



Long-term Sustainable Organic Growth



Operating Income Growth > Revenue Growth



Supports Corporate-wide Top Quartile Financial Performance



Adjusted EPS¹ Accretive in Year 1



FCF Conversion > 100% (Average)



155 -

STRATEGY #3 BUILDING ON SUCCESSFUL M&A TRACK RECORD

STRATEGIC FILTERS

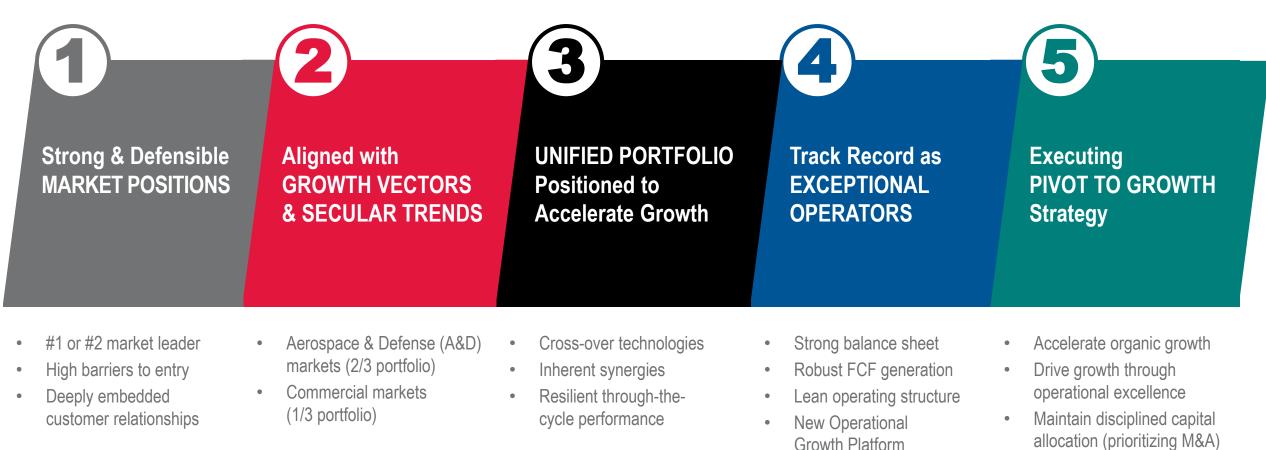
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	TELETRONICS	DRG Business (SAS and Fleet)	901D	DYNAFLA) PacStar	SAFRAN Arresting Systems Business
Acquisition Close	January 2017	April 2018	December 2019	March 2020	November 2020	June 2022
Annual Sales Added ¹	\$65M	\$95M	\$48M	\$25M	\$120M	\$70M*
Unique, High-Value IP	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Market, Customer, Product Alignment	\checkmark	\checkmark	•	\checkmark	\checkmark	\checkmark
Operations and Supply Chain Alignment	\checkmark	•	\checkmark	\checkmark	\checkmark	\checkmark
Clear Synergies, Leverages CW's Op. Excellence	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
High Barriers to Entry	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Tracking to Financial Targets	\checkmark	\checkmark	\checkmark	•	\checkmark	*
Acquisition Impact / Market Capabilities	 Increased breadth of product portfolio (flight test instrumentation) Geographic expansion Ability to cross-sell 	 Increased footprint (expanded nuclear naval shipset content) Aftermarket fleet services Ability to cross-sell 	 Increased breadth of naval product portfolio (ruggedized shipboard enclosure solutions) Increased footprint Ability to cross-sell (non- nuclear vessels) 	 Increased breadth of industrial valve portfolio Enhanced our leadership position Ability to cross-sell (nuclear market) 	 Increased breadth of embedded computing portfolio; proprietary software Ability to cross-sell: CW (intra-platform) + PacStar (inter-platform) 	 Increases breadth of global defense portfolio Establishes CW as leading global supplier of fixed-wing aircraft recovery and arresting systems

*On June 30, 2022, Curtiss-Wright completed the acquisition of the Safran aerospace arresting systems business (SAA).

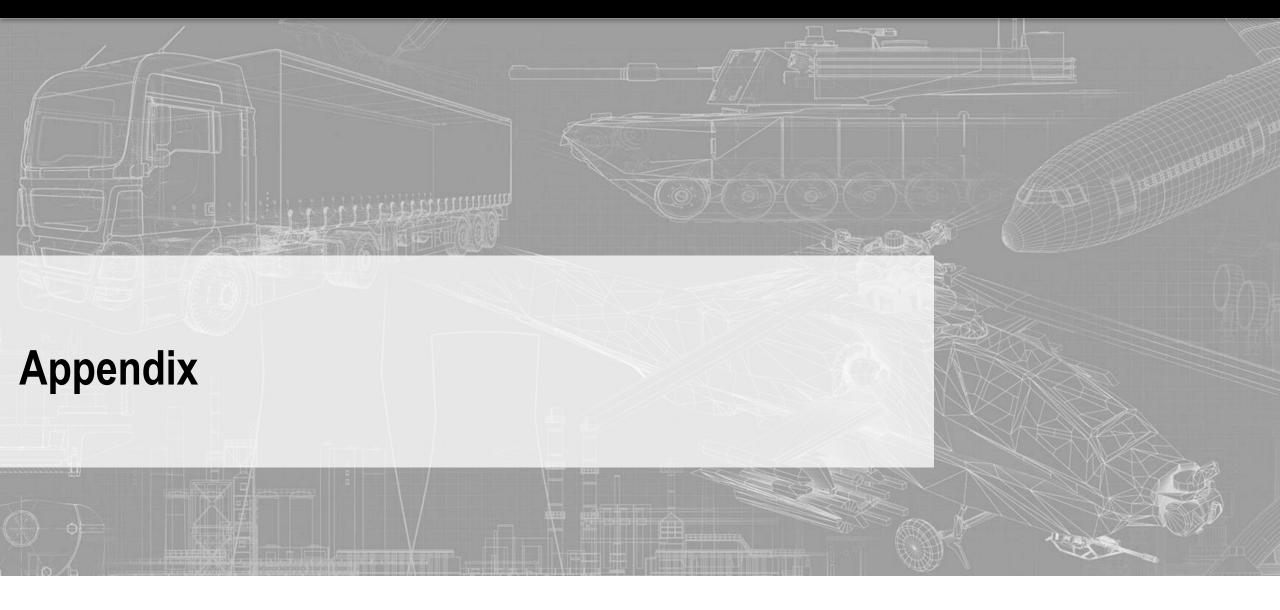
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NON-GAAP FINANCIAL INFORMATION

The Corporation supplements its financial information determined under U.S. generally accepted accounting principles (GAAP) with certain non-GAAP financial information. Curtiss-Wright believes that these Adjusted (non-GAAP) measures provide investors with improved transparency in order to better measure Curtiss-Wright's ongoing operating and financial performance and better comparisons of our key financial metrics to our peers. These non-GAAP measures should not be considered in isolation or as a substitute for the related GAAP measures, and other companies may define such measures differently. Curtiss-Wright encourages investors to review its financial statements and publicly filed reports in their entirety and not to rely on any single financial measure. Reconciliations of "Reported" GAAP amounts to "Adjusted" non-GAAP amounts are furnished within the Company's earnings press release.

The following definitions are provided:

Adjusted Sales, Operating Income, Operating Margin, Net Earnings and Diluted EPS

These Adjusted financials are defined as Reported Sales, Operating Income, Operating Margin, Net Earnings and Diluted Earnings per Share under GAAP excluding: (i) the impact of first year purchase accounting costs associated with acquisitions in the prior year, specifically one-time inventory step-up, backlog amortization, deferred revenue adjustments and transaction costs; (ii) the sale or divestiture of a business or product line; (iii) pension settlement charges; and (iv) significant legal settlements, impairment costs, and costs associated with shareholder activism, as applicable.

Organic Sales and Organic Operating Income

The Corporation discloses organic sales and organic operating income because the Corporation believes it provides investors with insight as to the Company's ongoing business performance. Organic sales and organic operating income are defined as sales and operating income, excluding contributions from acquisitions made during the last twelve months, loss on divestiture of the German valves business, and foreign currency fluctuations.

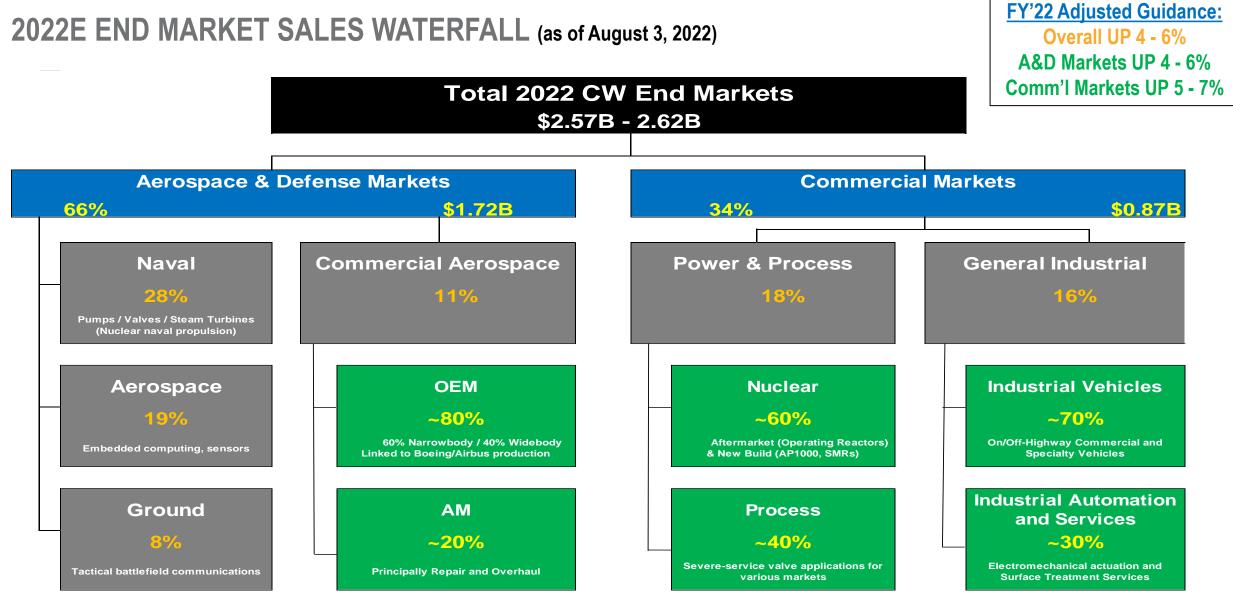
Free Cash Flow and Free Cash Flow Conversion

The Corporation discloses free cash flow because it measures cash flow available for investing and financing activities. Free cash flow represents cash available to repay outstanding debt, invest in the business, acquire businesses, return capital to shareholders and make other strategic investments. Free cash flow is defined as net cash provided by operating activities less capital expenditures. Adjusted free cash flow for 2022 excludes: (i) payments associated with the Westinghouse legal settlement and (ii) executive pension payments. The Corporation discloses adjusted free cash flow conversion because it measures the proportion of net earnings converted into free cash flow and is defined as adjusted free cash flow divided by adjusted net earnings.

<u>EBITDA</u>

EBITDA is defined as Net Earnings before Interest, Tax, Depreciation and Amortization.





Note: Amounts may not add down due to rounding.

- Power & Process market sales concentrated in Naval & Power segment
- General Industrial sales concentrated in Aerospace & Industrial segment



2022 END MARKET SALES GROWTH GUIDANCE (As of August 3, 2022)

	2022E Growth vs 2021 (Prior)	2022E Growth vs 2021 (Current)	2022E % Sales	Expecting Solid Growth in A&D and Commercial Markets
Aerospace Defense	0% - 2%	9% - 11%	19%	 Contribution from SAA acquisition; Expect H2 ramp in defense electronics
Ground Defense	2% - 4%	(1% - 3%)	8%	 Timing of tactical communications equipment revenues; Expect H2 ramp
Naval Defense	1% - 3%	1% - 3%	28%	 Solid revenue growth on CVN-81 aircraft carrier and Columbia-class submarine, partially offset by lower CVN-80 A/C revenues
Commercial Aero	9% - 11%	9% - 11%	11%	 Strong recovery in OEM (mainly narrowbody) and Aftermarket
Total Aerospace & Defense	2% - 4%	4% - 6%	66%	Defense markets guidance weighted to H2 - Ongoing supply chain disruption and delayed signing of FY22 budget
Power & Process	1% - 3%	4% - 6%	18%	 Strong U.S. nuclear aftermarket revenues, partially offset by lower CAP1000 program revenues (wind down) Strong growth in valves sales to process market
General Industrial	6% - 8%	6% - 8%	16%	 Continued strength in industrial vehicles
Total Commercial	4% - 6%	5% - 7%	34%	Continued strong demand in Comm'l markets, up 7% - 9% ex. CAP1000
Total Curtiss-Wright	3% - 5%	4% - 6%	100%	

Note: FY 2022 guidance includes partial year sales contribution from SAA acquisition.

CURTISS -WRIGHT Updated (in blue)

2022 FINANCIAL GUIDANCE (As of August 3, 2022)



(\$ in millions)	2022E Adjusted (Prior)	2022E Adjusted (Current)	% Change vs 2021	
Aerospace & Industrial	\$805 - 825	\$820 - 840	6% - 8%	Strong growth in Commercial Aerospace and General Industrial markets
Defense Electronics	\$745 - 760	\$720 - 735	(1%) - 1%	 A&D sales growth weighted to H2; Caution remains on supply chain Higher Aerospace Defense (C5ISR) mainly offset by Ground Defense (tactical communications)
Naval & Power	\$980 - 995	\$1,030 - 1,045	7% - 8%	 Naval Defense growth LSD driven by CVN-81 aircraft carrier and Columbia-class submarine Strong growth in Nuclear Aftermarket and Process, part. offset by wind down on CAP1000 program Reflects ½ year contribution from SAA acquisition (\$40M)
Total Sales	\$2,530 - 2,580	\$2,570 - 2,620	4% - 6%	
Aerospace & Industrial Margin	\$131 - 135 16.2% - 16.4%	\$133 - 137 16.2% - 16.4%	11% - 14% 70 - 90 bps	 Strong absorption on higher sales Benefit of ongoing operational excellence initiatives
Defense Electronics Margin	\$164 - 169 22.0% - 22.2%	\$160 - 165 22.2% - 22.4%	(3%) - 0% (20 - 40) bps	 Benefit of ongoing operational excellence initiatives Includes YOY R&D investments of \$5M (70 bps impact)
Naval & Power Margin	\$177 - 182 18.1% - 18.3%	\$186 - 190 18.0% - 18.2%	6% - 8% (20) - 0 bps	 Higher Nuclear AM and Process sales offset by wind down on profitable CAP1000 program Solid incremental margin expansion excl. CAP1000 impact Acquisition accretive to operating income, but initially dilutive on operating margin
Corporate and Other	(\$39 - 40)	(\$39 - 40)	~ Flat	
Total Op. Income CW Margin	\$432 - 446 17.1% - 17.3%	<mark>\$439 - 452</mark> 17.1% - 17.3%	5% - 7% +10 - 30 bps	Continued Margin Expansion in 2022, incl. R&D investments and CAP1000 Headwinds



2022 FINANCIAL GUIDANCE (As of August 3, 2022)

(\$ in millions, except EPS)	2022E Adjusted (Prior)	2022E Adjusted (Current)	% Change vs 2021	
Total Sales	\$2,530 - 2,580	\$2,570 - 2,620	4% - 6%	
Total Operating Income	\$432 - 446	\$439 - 452	5% - 7%	Growth in operating income > sales
Other Income	\$17 - 18	\$17 - 18		
Interest Expense	(\$40 - 41)	(\$44 - 45)		 Reflects use of revolver and new financing
Diluted EPS	\$8.05 - 8.25	\$8.10 - 8.30	10% - 13%	Benefit of Record '21 Share Repurchase (\$350M); SAA acquisition accretive to EPS
Diluted Shares Outstanding	38.6 - 38.8	38.6 - 38.8		 Min. \$50M share repurchase in '22
Free Cash Flow	\$345 - 365	\$345 - 365	0% - 5%	Cash Flow from Operations up 2% - 10%
Free Cash Flow Conversion	>110%	>110%		 Remain above 110% long-term target
Capital Expenditures	\$50 - 60	\$50 - 60		 Average ~2% of Sales (over time)
Depreciation & Amortization	\$110 - 120	\$110 - 120		



LONG-TERM REVENUE GROWTH ASSUMPTIONS (As of May 2021 Investor Day)

End Markets	ORGANIC REVENUE CAGR (2021-2023)
Aerospace Defense	LSD
Ground Defense	Org (LSD) + PacStar (HSD)
Naval Defense	LSD (up 22% in '20)
Comm'l Aerospace	MSD (Expect narrowbody recovery by 2023; Widebody by 2024/2025)
Power & Process	Nuclear: LSD (Excluding new AP1000 orders) Process: MSD-HSD (Expect full recovery by 2023)
General Industrial	Industrial Vehicles: HSD (Expect full recovery by 2022); Achieved in 2021 Industrial Automation and Services: MSD
Total CW	Organic: 3-5% CAGR Base (Organic + PacStar): Min. 5% CAGR Base + M&A: Opportunity for 10% CAGR

