







Gabelli 22nd Annual Aircraft & Connectivity Conference

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NYSE: CW



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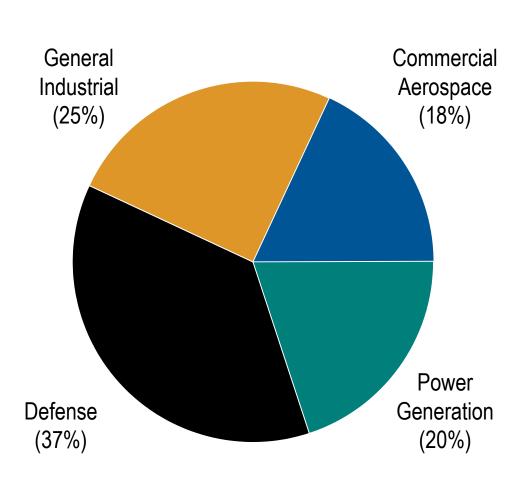
Global, diversified industrial company providing highly engineered products and services to Aerospace, Defense and Industrial Markets

- ~\$2.15 billion in 2016E sales
- Leadership positions in growing markets
- Enhancing safety, reliability and performance
- 8,400 employees worldwide





Broad End Market Diversification



- Industrial: On- and off-road commercial vehicles; Industrial valves
- **Commercial Aerospace:** Leverage ramp up in OEM aircraft production rates
- Defense:
 - Naval: Nuclear submarine and aircraft carrier programs
 - Aerospace: Embedded computing business supporting C4ISR and EW
 - Ground: International Armored Vehicles
- **Power Generation:** Current and future generation nuclear operating reactors

Note: Percentages in chart relate to 2016E sales as of July 27, 2016.



AP1000 Program Highlights

Background

- Curtiss-Wright providing reactor coolant pump (RCP) technology on Westinghouse AP1000 nuclear power plants
- Awarded >\$500M in contracts for plants in China (16 RCPs in 2007) and U.S. (16 RCPs in 2008)



Recent Highlights

- China: 10 RCPs shipped and 8 RCPs installed (4 each at Sanmen 1 and Haiyang 1)
 - Successfully completed RCP start up and undergoing critical testing at both locations
 - Remaining 6 RCPs to ship in 2H'16
- U.S.: 4 RCPs shipped in 1H'16 (Vogtle plant)
 - Remaining 12 RCPs to ship by mid-2017

Secured 2nd China AP1000 order on December 31, 2015

Total revenue: \$448M (\$28M / reactor coolant pump)



Long-Term Financial Goals

3-5% Organic Sales Growth

>14% Operating Margin

12% Return on Invested Capital

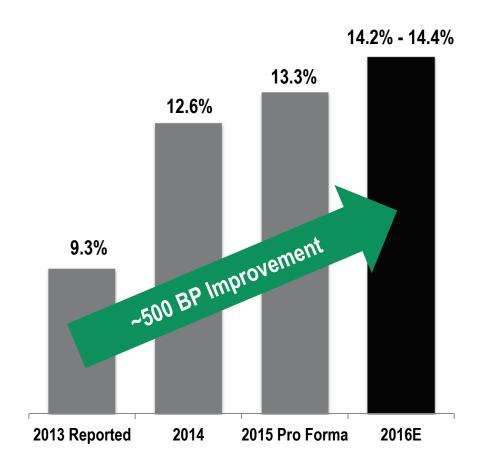
>125% Free Cash Flow Conversion

Top Quartile Performance in our Peer Group

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Strategic Focus on Margin Improvement



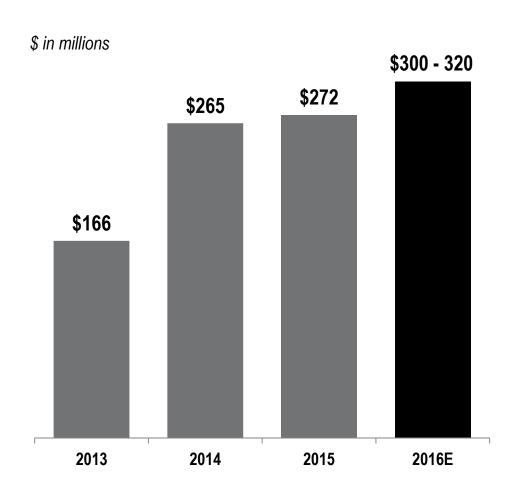
Notes: 2015 Pro Forma results exclude the one-time China AP1000 fee of \$20 million recognized in the fourth quarter of 2015 from sales and operating income. 2016 guidance as of May 4, 2016.

- Leveraging the benefits of ONE Curtiss-Wright
- Ongoing operational and productivity improvement initiatives
- Reclassifying & simplifying categories:
 - Operational Excellence
 - Global Footprint
 - Corporate Efficiency

Goal: Maintain Top Quartile Performance



Strong Free Cash Flow Generation



- Universal focus on FCF
- More efficient execution and cash flow management
- Goal to reduce working capital as a % of sales – tied to compensation
- Focus on highest return CapEx investments

Notes: Free cash flow is defined as cash flow from operations less capital expenditures. 2015 adjusted to remove the \$145 million contribution to the Company's corporate defined benefit pension plan. 2016 guidance as of July 27, 2016.

Balanced Capital Allocation Strategy



Committed to steady return of capital to shareholders

- At least \$100M in expected share repurchases in 2016
- \$300M in 2015 share repurchases
- Steady dividend payout
- Growth through strategic acquisitions
- Internal investment to support future organic growth



2016E Financial Outlook (Guidance as of July 27, 2016)

	FY2015 Pro Forma	FY2016E (Current)	Change vs. 2015
Sales	\$2,186M	\$2,170 - 2,220	(1 - 3%)
Operating Income CW Margin	\$291 13.3%	\$301 - 313 14.2% - 14.4%	4 - 8% +90 - 110 bps
Diluted EPS	\$3.74	\$4.00 - 4.15	7 - 11%
Free Cash Flow	\$272M	\$300 - 320M	10 - 18%

Notes:

• 2015 Pro Forma results exclude the one-time China AP1000 fee of \$20 million recognized in the fourth quarter of 2015 from sales and operating income.

• Free cash flow is defined as cash flow from operations less capital expenditures. 2015 adjusted to remove the \$145 million contribution to the Company's corporate defined benefit pension plan.

Delivering Long-Term Shareholder Value

Leading Market Positions

Operating Margin Expansion

Working Capital Management

Balanced Capital Allocation

Leveraging the Scale and Efficiency of an Integrated Global Company

Earnings and Cash Flow Growth

One Curtiss-Wright

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2016E End Market Sales Outlook*(Guidance as of July 27, 2016) Updated (in blue)

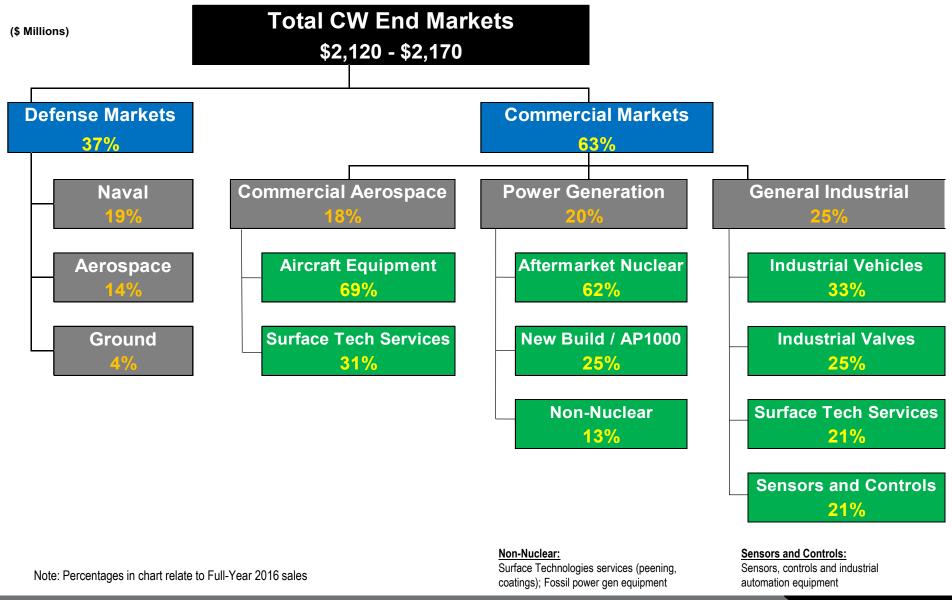
	FY2016E (Prior)	FY2016E (Current)	% of Total Sales
Aero Defense	1 - 3%	Flat	14%
Ground Defense	4 - 6%	(2 - 4%)	4%
Naval Defense	0 - 2%	No change	19%
Total Defense Including Other Defense	Up 2% to 4%	Flat	37%
Commercial Aero	(2 - 4%)	Flat	18%
ower Generation	4 - 6%	0 - 2%	20%
eneral Industrial	(2 - 6%)	(5 - 9%)	25%
Total Commercial	Down 1% to 3%	Down 2% to 4%	63%
Total Curtiss-Wright	Down 1% to Up 1%	Down 1% to 3%	100%

* The Company's full-year 2016 guidance reflects growth rates compared to 2015 Pro Forma results, which excludes the one-time China AP1000 fee of \$20 million recognized in the fourth quarter of 2015. This affects 2016 growth rates for Power Generation, Total Commercial and Total Curtiss-Wright sales.



2016 End Market Sales Waterfall (Guidance as of July 27, 2016)

Updated



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